

DRAFT Council Vision Aims, Objectives and Measures list for P&F 08.12.23

Council Vision 2022 - 2026

Improving the wellbeing of Arun		
Overall Aims		
A	Promote and support a multi-agency response to tackle the causes of health inequality in Arun's areas of greatest deprivation	
B	Champion leisure, culture and the Arts in Arun and encourage our community to embrace healthy and active lifestyles	
C	Work with partners to provide advice, support and activities that promote <u>and deliver</u> community wellbeing where it will have the greatest impact	
How will we achieve this		
1	Develop and Implement a Wellbeing Strategy to plan services, resources, amenities, activities, and places to help our community thrive.	
2	Prepare an annual community engagement plan to promote healthy and active lifestyles and encourage participation in a wide range of wellbeing activities	
3	Work with key partners to ensure that we deliver council wellbeing services that are complementary to their own, rather than duplicate effort	
4	Support the NHS Clinical Commissioners to provide primary care medical and dental facilities <u>working through and with our partners</u> to <u>help</u> meet the growing needs of our community	
5	Support the voluntary and community sector to provide services that help the most vulnerable in our community	
6	Provide infrastructure that supports wellbeing, e.g. more opportunities for cycling and walking and easily accessible and safe greenspace.	
7	Support those who are homeless, street homeless or at risk of homelessness in emergency or temporary accommodation to improve health outcomes	
Measures of outcomes and progress		
Outcome/progress	How to measure	
W1	Wellbeing clients satisfaction rating	REMOVE – only one indicator either 1 or 2
W2	Wellbeing clients reporting that one or more of their lifestyle goals has been achieved (3 months after the conclusion of the intervention)	See above – retain as focuses on outcomes
W3	Upgrade to BR Leisure Centre wetside	COMPLETED
W4	Upgrade to Alexandra theatre <u>Completion of Levelling Up Fund (LUF)</u> <u>Alexandra Theatre project</u>	<u>Key stages and completion reported to Committees</u>
W?	Completion of Levelling up Fund (LUF) <u>Littlehampton Seafront Project</u>	<u>Key stages and completion reported to Committees</u>
W5	Adopt public art strategy	Key 2025/26 milestones
W6	Develop and adopt a Wellbeing Strategy and Action Plan	Key 2024/25 milestones
W7	Agree a statement on the future provision of medical and dental services across the District	REMOVE – Action for Housing & Wellbeing Committee
W8	Specific initiatives with partners (Age UK, CAB, Safer Arun Partnership, Artswork, Freedom Leisure etc)	Key 2024/25 milestones
W9	Number of council housing fraud cases	REMOVE – to Housing & Wellbeing

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	prevented or properties recovered	Committee only – they may wish to consider alongside new Housing indicators
W10	Average length of stay in temporary accommodation – 15 months/64 weeks	REMOVE - as above to Housing & Wellbeing only
W11	Average length of stay in emergency accommodation – 3 months/12 weeks	REMOVE - as above to Housing & Wellbeing only
W12	Complete Annual Community Engagement Plan and implement Work Plan to encourage participation completed	Annual Community Engagement Plan completed and Work Plan implemented
W13	Improve our green spaces	Number of green spaces improved
W14	Review the Potential to use community banking	Report to members

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Delivering the right homes in the right places		
Overall Aims		
A	Provide a mixed housing economy within the district for all, regardless of age or circumstances, where different types of homes are available, and people can choose to rent or buy.	
B	Maximise opportunities to improve the energy efficiency of homes in the District.	
C	Support those in our community that need help, providing a safety net where necessary and working with people and organisations to meet different needs.	
How will we achieve this		
1	Support households with complex needs to secure suitable accommodation	
2	Maximise the delivery of affordable housing including utilising the council's own resources and commercial expertise	
3	Improve the energy efficiency of homes across all tenures	
4	Use our expertise to influence the local housing market, working with the right partners from all sectors, to develop the housing and infrastructure that we need	
5	Use the planning system to create great new places and improve our existing places, where new homes meet the needs of current and future generations	
6	Ensure the existing housing stock in the district (Private Sector and Council owned) is maintained to a high standard	
7	Continue to bring empty homes back into use for the benefit of the community	
Measures of outcomes and progress		
Outcome/progress	How to measure	
H1	Number of new affordable homes built or purchased per year (this will include the number of homes delivered through the Housing Revenue Account)	Number of new affordable homes built or purchased
H2	Number of new homes that are suitable for wheelchair users	Number of new homes that are suitable
H3	Commission reports on 5 year housing supply and Market Absorption and implement recommendations	COMPLETED
H4	Satisfaction survey of residents in completed developments (at least 12 months)	COMPLETED for 2023/34 – additional future surveys as developments completed
H5	Number of households supported with complex needs	Disabled Facilities Grant work completed
H6	Number of empty homes brought back into use	Number of empty homes bought back into use
H7	Number of Council homes that meet the current statutory minimum standard for housing	Number <u>and %</u> of Council homes that meet the required standard

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Supporting our environment to support us		
Overall Aims		
A	To consider reduce our adverse impact on the environment , climate change, sustainability and biodiversity in everything the Council is responsible for and encourage its community and local businesses to do the same	
B	Protect and enhance our natural environment.	
C	Regularly review progress toward Arun’s Carbon Neutral Strategy (2022-30) as set out in the annual Climate Action and Biodiversity Work_Plan	
D	Make low carbon transport including walking, cycling, travel by public transport and electric vehicle easy, convenient and pleasant and a fundamental part of our placemaking	
How will we achieve this		
1	Develop and implement the Carbon Neutral Strategy and Climate Change and Biodiversity Strategies for the Council and for the widerdistrict through Planning Policy	
2	Review the Council’s estate and seek to maximise the use of renewable or alternative energy generation, including the installation of Electric Vehicle (EV) chargepoints	
3	Engage and incentivise business to commit to working practices which minimise their impact on the environment	
4	Support information campaigns that promote carbon reduction and funding opportunities	
5	Working with our community to reduce improve waste reduction and increase recycling to meet future targets of 55% recycling by 2025 and 60% by 20230.	
6	Ensure that climate change and sustainability is at the heart of all Council services	
7	Support the Sussex Bay Project to restore marine, coastal and intertidal habitats to improve the biodiversity and carbon footprints of the district.	
Measures of outcomes and progress		
Outcome/progress	How to measure	
EN1	Annual reduction in CO2e	Year Annual Reduction CO2E (T) 2022-2023 1,961.9 2023-2024 1,765.7 2024-2025 2,383.7 TOTAL 7,143.8 Update to include scope 3 measures and 2025/26 estimate
EN2	Achieve Green Flag awards for Council parks and seaside awards for our seascides	Number achieved
EN3	3000 trees to be planted per year	Number planted
EN4	Inspection of all Arun District Council coastal defence assets	Completion of an inspection programme at frequency determined by risk
EN5	% of Council homes that are SAP C rating and above	For social housing aim is to achieve SAP C rating by 2030. We will measure progress year on year. Start with a baseline of the number of properties that are SAP C and above and every year over the course of the corporate plan report the revised number. Milestones will be incremental increase year on year until we meet 2030 target
EN6	Adopt biodiversity action plan	Including any key milestones for 2024/25
EN7	Recruit ecologist to support implementation	Successful recruitment, creation of workplan

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	of Biodiversity Net Gain and create and implement workplan	
EN8	Other climate related strategies and milestones for 2024/25 including: <ul style="list-style-type: none"> Engaging and incentivising businesses to commit to working practices which minimise their impact on the environment Supporting information campaigns that promote carbon reduction and funding opportunities Supporting the Sussex Bay Project to restore marine, coastal and intertidal habitats to improve the biodiversity and carbon footprints of the district. 	Number of strategies created and milestones achieved
EN9	Change committee report template to consider climate change and sustainability	COMPLETED
EN10	Number of Electric Vehicle Charging points installed	Number of sockets installed as part of county network within Arun
EN11	Number of metres of new cycleway	REMOVE – data only available at county level
EN12	Flood Forum to be established with report to Full Council for consideration and recommendations on future action.	Ongoing actions reported to Environment Committee
EN13	Implement recommendations of Environment Committee (27 February 2023) on Bognor Regis Beach Access	Reports on progress and implementation to Environment Committee

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Fulfilling Arun's economic potential	
A	Increase opportunities for more high-quality, well-paid employment, encouraging more people to live, work, study and visit Arun
B	Encourage the development of the district as a key tourist destination, supporting and enabling improvements and activities to increase visitor spend
C	Use regeneration opportunities to attract new and relocating businesses to the district.
D	Make best use of our natural assets to help drive the economy.
How will we achieve this	
1	Create the conditions that will support high tech businesses, including the creative digital sector and green businesses, reducing the need for the workforce to commute out of the <u>district and supporting changing ways of working</u>
2	Use the planning system to set aside sites for larger business growth and support and create employment space for smaller start-ups, using Arun-owned land to stimulate the market
3	Encourage an <u>economy-digital-infrastructure</u> that will <u>promote and support both active leisure activities and cultural opportunities support businesses and changing ways of working, as well as the that meet the</u> needs of local people and visitors
4	Work with partners to support a district-wide skills audit, to understand what businesses need and what skills we have in the community. Work with local colleges and the University of Chichester to assist them to run courses that will match local skill needs for those at all stages in their working life
5	Work closely with our towns and other organisations on strategies which support vibrant and attractive town centres
6	Positive and focused promotion of Arun's tourist destinations as more than a 'day trip'
7	Support the delivery of more accommodation for visitors to the district
Measures of outcomes and progress	
Outcome/progress	How to measure
EC1 Number of jobs created	Number of jobs created – remove as general economic health indicator rather than measure of Arun's performance and make annual report to Economy Cttee
EC2 Increase to average wages and household income	Improvement on previous year remove as general economic health indicator rather than measure of Arun's performance and make annual report to Economy Cttee
EC3 Increase in number of economically active population	Improvement on previous year remove as general economic health indicator rather than measure of Arun's performance and make annual report to Economy Cttee
EC4	Commission and carry out tourism marketing campaign 2024/25 <u>and 2025/26</u> Report to Economy Committee This is the Digital Destination Awareness Campaign to be reported to Economy Cttee in November 23 with second year of activity proposed.
EC5 Increase in number of visitors, length of stay and visitor spend	Improvement on previous year remove as general economic health indicator rather than measure of Arun's performance and make annual report to Economy Cttee

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EC6	Number of new hotel and new holiday accommodation beds provided	Improvement on previous year
EC7	Develop business support programme to move to digital and modern ways of working	Workplan achieved
EC8	Review cinema provision in Littlehampton town centre and redevelop Windmill area	Agree scope and business case - present to Economy Committee
EC9	Update Bognor Regis Masterplan	Review and update 2012 Bognor Regis Masterplan and present to Economy committee
	<u>To implement the Arun Visitor Strategy 2023 - 2028</u>	<u>Deliver priorities and actions as set out in the Strategy, and present annual reports to Economy Committee</u>
	<u>Delivery of new beach huts at Littlehampton Seafront</u>	<u>Completion according to schedule</u>
	<u>Design feasibility work for the conversion of the former Brewers Fayre Public House</u>	<u>Complete design feasibility work with options reported to Economy Committee</u>
	<u>Design feasibility work for redevelopment of the Regis Car Park, Bognor Regis</u>	<u>Complete a design feasibility study with options reported to Economy Committee</u>

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Organisational Measures of outcomes and progress		
Outcome/progress		How to measure
OE1	Review future needs for Council accommodation to provide supportive and cost effective service delivery which minimises environmental impact	Report to members on use of Council buildings General organisational issues – more work needed to identify precise projects
OE2	Explore opportunities for shared service provision	Report to members General organisational issues – more work needed to identify precise projects
OE3	Undertake an electoral review of parish boundaries across the Arun District	Move to Corporate Support Committee – report in January 2024